

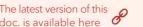


ABOUT US LEADERS MARKETS WHAT WE DO COMMUNITY CONTACT



Focussing on what really matters

We are an independent law firm, in the destination countries.







Vaz de Almeida Advogados, 2023.

Innovation from the inside out

Legal expertise with elegance, since 2001.

The new markets are no longer the result of long-term transformations. They appear instantly, anywhere, in unpredictable and unimaginable ways. That's why we edited our DNA to make Innovation a cornerstone of our culture.

We believe that Innovation is possible, without undermining the integrity of our values and principles – without renouncing the legacy that brought us here. Therefore, we open our doors and Windows, letting all currents get to us. Nevertheless, we stand firmly on our feet.

Ethics and Compliance

Either one has integrity, or one has nothing.

Our company prides itself of the care it gives to every ethical aspect of human relations and of everyday work, ensuring that our team never crosses the line of no return. That is why we hold the highest standard of internal demand, guaranteeing that every deal is made only for the advantages of its terms.

VAZ DE ALMEIDA





Os Escritórios e os Advogados Mais

Acritas Independently Rated Lawyers

Tax

v-Card

2012, 2013, 2015, 2017, 2018, 2021

Análise Editorial, 2016 e 2017

Caio Vaz de Almeida

Admirados do Brasil pelas Maiores Empresas

() análise

Escritório Líder Regional 2021, 2022

> Amanda Duarte Análise Editorial, 2021 Análise Mulher, 2021 e 2022

FENALAW 20







Caio Vaz de Almeida Founder and Managing Partner

v-Card



Mauricio Ortega Vieira Strategic Operations and Corporate Law Automotive Sector Relations Area & ESG

v-Card

↓ v-Card



Alessandra Valenza Administrative & Financial Management

v-Card

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Julhi Almiron Bonespírito Litigation & ADR

↓ v-Card

Alliances

Paulo Reganin

DNA+Fenalaw Award 2022



Industrie- und Handelskammer Câmara de Comércio e Indústria





Markets and Fields of Practice

Economic Sectors

Agrobusiness and Agrotechs

Automotive and Autoparts Bank, Financial and Monetary

Basic Industry Biotechnology and Biosafety Business Restructuring and Salvage

Compliance Risk Assessment Corporate Crimes Cryptoactives

Emerging Companies Engineering and Construction Entertainment and Leisure

Facilities FinTechs Goods and Services Industry Governmental Relations

High Performance Sports

Infrastructure Insurance and Reinsurance International Trade and Customs Law

Investment Funds and Asset Management

Legal Controllership Legal Representation for Shareholders

Life Sciences and Healthcare Logistics and Transportation of Cargo and People Luxury Market

Media, Marketing and Advertising Mining

Oil and Gas

Private Clients, Family and Successions

Programs for Corporate Integrity and Ethics

Public and Administrative Law

Real Estate Transactions Renewable Energy Retail and E-commerce Startups Structural Operations Sustainability

Tech- and Manufacturing Hubs Technologies Telecommunications Third Sector and Social Businesses Tourism, Events and Hotel Trade

Urbanization and Allotment

What We do -

Corporate Law & ESG

Innovation, Digital Law, Cybersecurity and Intellectual property

— Tax Law

Strategic Operations

and Automotive Secto Relations Area

Litigation and ADR

_ _abour Relations, Global Mobility and People Management

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Corporate Law & ESG

Negotiating and drafting of complex contracts

Societal Constitution and Restructuring Sale and purchase of companies Defense against hostile takeovers

Acquisitions, swaps or combinations of participations

Minutes, statutes, articles of incorporation, MoUs, Shareholder Agreements, Control Divestments, Transfer of Minority Interests

Share Offers (IPO, Follow-on and OPA)

Mergers and Acquisitions (M&A) Project Finance, Trade Finance, Acquisition Finance

Foreign investments in Brazil Legal Support for foreigners International trade operations Global supply chains

Manufacturing, distribution and retail

Sales representations and Franchising

Global supply chains

Succession Wealth Management Legal representation for foreign enterprises

Innovation, Digital Law & Cybersecurity

Compliance with the Protection of Personal Data

Big Data and Artificial Intelligence Internet of Things

Cloud Computing Software Engineering and Mobile APPs IT-Systems

Block Chain and Cryptoactives Techs and Emerging Companies Gaming

e-Commerce and Marketplaces Digital media entertainment

Social Media

Hiring of digital influencers Streaming platforms

Intellectual Property

Protection, registration and management of IP-assets

Consortia, joint ventures and M&A involving strategic IP-assets

Brands and e Brand Protection Legality of Marketing Strategies Trade Secrets Industrial Designs Food engineering Geographical Indications Designatns of Origin

Cultivars, pharmaceuticals and Biotechnology

Chemicals and agricultural inputs Materials and nanomaterials





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Administrative and Judicial

Tax Law Strategic Consultancy and Tax Planning

Drafting of administrative objections arising from infraction notices and appeals due to non-approved tax compensations

Defense and appeal in cases of tax foreclosures and precautionary tax measures

Reduction of tax incidence and reimbursement of overpaid taxes via legal measures

Drafting of Writs of Mandamus against abusive acts by fiscal authorities

Legal support during inspections and audits

Limitation of tax liability for partners and managers

Leading Cases

Management of Tax Clearance Certificates

Recuperation of accumulated tax credits (ICMS)

Recuperation ICMS ST credits – including due to price gaps

Recuperation of federal tax credits

Tax benefits and special tax regimes

Tax impact mitigation on logistics networks

Consultancy on direct and indirect taxes, as well as social security and customs tariffs Consultancy on Cross Border operations, multilateral treaties and interactions with foreign law firms

Tax models for infrastructure projects

Legal advice during inspections and audits

Workshops, trainings and lectures

Analysis and preparation of legal opinions on installment plans

Drafting of plans to eradicate or mitigate tax liabilities

Due Diligence in M&A operations Domestic and international tax planning

Structuring of foreign investments in Brazil

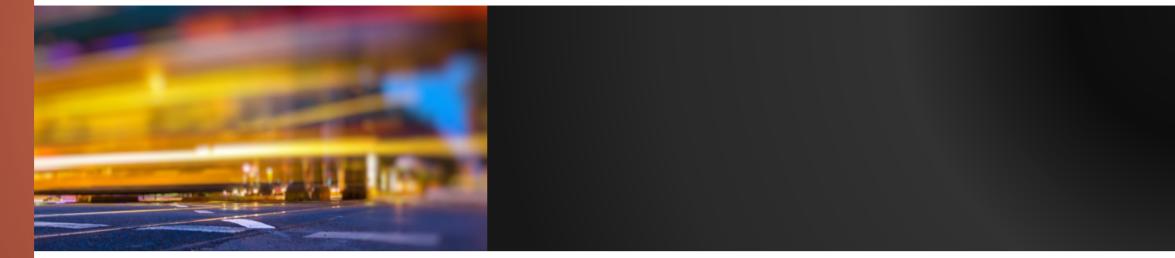
Support for societary planning

Support for corporate constitutions abroad, subsidiaries or otherwise

Tax advice on remittances and receipts from abroad

Tax aspects of financial operations

Tax incidence optimization projects



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Strategic Operations & Automotive Sector

Relations Area

Negotiation and preparation of technicalindustrial service contracts, Facilities, Tiers and manufacturers

Shareable contract management platform (Contract Lifecycle Management)

Legal analysis of trade proposals

Price gaps / Cost Breakdown

Relations with head offices Strategic communication

Interlocution with the Tiers Conflict resolution

Product Liability Automotive Recalls Crises management Drafting of notices Structured strategies

Documentation, negotiation and resolution of Claims

Specialized tax consultancy

Legal aid for businesses

Our firm is acknowledged — by our clients as well as by specialized publications — as a benchmark in Legal Support to the players of the Automotive and Auto Parts Industries, a sector of great economic relevance with a long supply chain.

Relations are not always smooth, given that technical service suppliers, Tiers and assemblers are all extremely sensitive to economic circumstances, not to mention the rising competitiveness on all levels of the chain. Our experts know this scenario well and have both the experience and the skills needed to handle demanding negotiations, to develop or analyze contracts and to manage the vast and complex contractual documentation of these relations.

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- Labour Relations, Global Mobility and People Management

Litigation and Alternative Dispute Resolution

Conflict resolution in Brazilian and international arbitral courts

Mediation and conciliation

Examination of evidence and risk assessment in disputes

Procedural Strategies Petitions, defenses, edicts and oral arguments

Commercial and corporate disputes Conflictive corporate dissolutions Judicial recoveries

Bet-the-Company Litigation Corporate criminal law

Civil Liability

Protection of interests and exercise of rights

Legal opinions and reports on the validity of legal affairs

Compliance with obligations Contract related disputes Strategic recuperation of credits

Possession, ownership and shared ownership and rights Asset Management related disputes

Disputes over succession planning Due Diligence transdisciplinary projects We are always headed towards the best solutions and alternative means for resolving conflict — in the most intelligent, agile and least costly way for our clients — favoring negotiations over legal actions

Nonetheless, when negotiations are not possible, we have an experienced team, that specializes in legal disputes, highly qualified to act under pressure with agility, like an «offensive line». The oldest department of our firm upholds a precious tradition of technical excellence in legal writing, procedural strategy, edicts and oral arguments in court and lodgment of appeals in all instances, with the aim of assuring the discharge or transfer of obligations, the fulfillment of civil liabilities, the observance of contracts, possession and ownership, as well as consortia of goods and rights.

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Litigation and ADR

_ _abour Relations, Global Mobility and People Management

Labour Relations Global Mobility and People Management

New technologies and labor relations

New markets and professions

Assistance in the preparation of Offer Letters

Special working arrangements

Assistance in recruiting, selection and integration

Onboarding / Offboarding protocols

Downsizing protocols Crises management

Assistance for outsourcing models

Intellectual capital management and succession planning

Internal rules, codes of ethics, codes of conduct and People Management policies

Leadership development

Performance assessment models

Benefit packages, advantages and complementary pensions, variable pay, bonuses, commissions and participation on results

Remuneration of executives and Stock Options

Work time regimes and vacations



Affirmative actions on human rights Health and workplace security programs Quality of life programs

Home Office Anywhere Office

Consultancy for employers Negotiation of collective bargaining agreements

Disputes involving labor relations

Immigration and Mobility of professionals

Business and working visa, visa for investors, family visa, visa for temporary or permanent residence, visa extensions

Citizenship and naturalization for executives

International Mobility of professionals



VAZ DE ALMEIDA



Community Sharing needs in order to share the meaning of life.

Doing good might simply be smiling, listening carefully, be silent, speak with sincere affection or donating a little of our time.

We believe, that doing our job with passion is also a way of doing good, intervening positively in society and building a legacy. Donating oneself is a structural demand of the human condition, and when we fail to do it, we fail to fulfill ourselves.

Looking to real people

When we recognize something beautiful, something that matches our desire for happiness, we feel compelled to communicate it to others. And when we see someone's dignity violated, their integrity compromised or their potential ignored, something in us demands that we shift some of our energy to «do something». Sometimes it's just being available.

Inclusion, diversity and civic engagement

Our way of living, embracing, leading and endeavor.

We celebrate diversity and defy every form of prejudice, because we want everyone to be proud of what they are and want to be.

Furthermore, we believe that a truly inclusive culture shows itself in an open space for everybody, dissolves barriers and unleashes each person's natural potential.



Women

Vaz de Almeida Advogados is proud of its uninterrupted history of respect for women and the facts speak for themselves: in our Firm, 50% of leadership roles are played by women, including the Strategic Committee of Leaders (2023).

He For She

Since March 2021, we have formally committed to the global #HeForShe movement, becoming its signatories (#2221499) aswell as promoters.



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|---|---|---|
| PRATICAMOS DIVERSIDADE E INCLUSÃO | PRATICAMOS DIVERSIDADE E INCLUSÃO | PRATICAMOS DIVERSIDADE E INCLUSÃO |
| 2021 | 2022 | 2023 |
| | | |

Pro Bono Legal Support & Agenda 2030 Guidelines for the selection of partnerships.

We are signatories of the 2030 Agenda, the ambitious appeal to solve humanity's main challenges, signed by the 193 Member States of the UN.









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| BOUT US > | REPUTATION > |
|--------------|--------------|
| HAT WE DO > | COMPLIANCE > |
| EWS PORTAL > | PEOPLE > |